

Appendix

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Unfunded Needs

Departments have identified the following projects as unfunded needs, which refer to priority projects that lack sufficient funding to be implemented at this time.

Project	Description	Estimated Cost	One-time or Ongoing	Funding Status
ADMINISTRATIVE SERVICES				
Training Investment	California Association of Public Procurement Officials (CAPPO) 2025 Conference - in Person	\$ 1,500	One-time	Unfunded
Training Investment	Successful Scope of Work Development (5 @ \$195/ea) National Institute of Governmental Purchasing, Inc (NIGP)	\$ 1,000	One-time	Unfunded
Analytic Support	Student Intern for support with Presentation Development, Handout Materials, Policy comparison	\$ 5,000	One-time	Unfunded
Professional Purchasing Support	Professional Consultant to Research and develop bid and quote documents	\$ 15,000	One-time	Unfunded
Professional Purchasing Support	Consultant to draft training presentations for citywide staff including contract development, contract negotiations, Request For Proposal use	\$ 20,000	Ongoing	Unfunded
Professional Purchasing Support	Consultant to develop template for documenting and achieving the Achievement of Excellence in Procurement (AEP) Award	\$ 15,000	One-time	Unfunded
Citywide Analyst Classification Study	Consultant study of citywide analyst classifications	\$ 10,000	One-time	Unfunded
Succession Planning	Hire consultant to assist with developing a succession plan for the city	\$ 20,000	One-time	Unfunded
Human Resources Support	Part-time staff support for recommended centralized citywide training model	\$ 52,360	Ongoing	Unfunded
TOTAL ADMINISTRATIVE SERVICES		\$ 139,860		
INNOVATION & TECHNOLOGY				
Data Warehouse	Central Repository for all enterprise application data.	\$ 200,000	One-time	Unfunded
LMS Expansion - Training Certification	Add training certification module to HUB Learning Management System	\$ 30,000	One-time	Unfunded
New World Enhancements	Address the deficiencies identified in the Needs Analysis of New World ERP	\$ 75,000	One-time	Unfunded
Enhanced Email Threat Detection/Response	Five year contract for enhanced email threat detection and response.	\$ 50,000	One-time	Unfunded
Senior Center Pojection System	Procurement and Installation of a ceiling mount laser projector and a projection screen.	\$ 45,000	One-time	Unfunded
Expansion of FHDA Internship Program	Expand FHDA Internship Program to all students, irrespective of income level	\$ 160,000	One-time	Unfunded
TOTAL INNOVATION & TECHNOLOGY		\$ 560,000		
PUBLIC WORKS				
Facilities: Senior Center Maintenance	Senior Center ADA Push Button Installation	\$ 15,000	One-time	Unfunded
Facilities: Senior Center Maintenance	Senior Center Locking Cabinets	\$ 15,000	One-time	Unfunded
Facilities: McClellan Ranch Maintenance	EEC Door Repair	\$ 40,000	One-time	Unfunded
Facilities: Golf Course Maintenance	Golf Course Pro Shop Counter Replacement	\$ 10,000	One-time	Unfunded
Facilities: Golf Course Maintenance	Golf Course Men's Restroom Partition Replacement	\$ 12,000	One-time	Unfunded
Facilities: Sports Center Maintenance	Sports Center Awning Replacement	\$ 20,000	One-time	Unfunded
Facilities: Sports Center Maintenance	Sports Center Breakroom Reconfig	\$ 30,000	One-time	Unfunded
Facilities: Sports Center Maintenance	Sports Center Lobby Wall Extension	\$ 6,000	One-time	Unfunded
TOTAL PUBLIC WORKS		\$ 148,000		

CIP Schedule

Project	Program	External Funding	City Funding	Total Proposed Budget
Bollinger Road Corridor	270-99-270	425,600	106,400	532,000
Roadway Safety Improvements - High Friction Pavement & Speed Feedback Signage	270-99-271	3,205,620	356,180	3,561,800
ADA Improvements	420-99-007	-	100,000	100,000
CIP Preliminary Planning & Design	420-99-047	-	125,000	125,000
Capital Project Support	420-99-048	-	50,000	50,000
Street Light Installation - Annual Infill	420-99-056	-	35,000	35,000
Annual Playground Replacement	420-99-085	-	300,000	300,000
Electric Vehicle Charging Station (EVCS) Expansion - Service Center	420-99-272	-	560,000	560,000
McClellan Road Bridge Replacement	420-99-273	5,850,000	-	5,850,000
Photovoltaic Systems Design & Installation	420-99-274	-	6,300,000	6,300,000
Vai Avenue Outfall	420-99-275	-	490,000	490,000
TOTAL		\$ 9,481,220	\$ 8,422,580	\$ 17,903,800

The City's Capital Improvement Programs (CIP) details will be included in the City's CIP book that is produced by the CIP division of the Public Works department. Additional details on these and other CIP projects can be found there.

Budgeted appropriations for CIP Preliminary Planning & Design and Capital Project Support are part of the CIP base budget. As these are not projects they were not presented to the Council at the CIP study session, but are being included here to show the total CIP budget.

All Funds Forecast Schedule

General Fund Revenues

Classification	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	Actual	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
Sales Tax	34,819,341	11,428,930	11,428,930	11,648,962	12,025,954	12,408,850	12,408,850	12,803,551
Property Tax	31,889,638	31,736,834	31,736,834	33,174,977	34,262,861	35,349,411	36,422,106	37,506,807
Transient Occupancy Tax	7,062,150	7,500,000	7,500,000	7,731,947	7,957,139	8,176,133	8,176,133	8,378,839
Utility Tax	4,103,906	3,304,742	4,100,000	4,130,140	4,160,411	4,190,815	4,190,815	4,221,265
Franchise Fees	3,995,018	3,443,574	3,443,574	3,509,346	3,575,156	3,640,967	3,640,967	3,705,608
Other Taxes	1,471,789	1,641,486	1,641,486	1,684,329	1,728,964	1,768,384	1,768,384	1,808,880
Licenses and Permits	4,093,631	4,265,081	34,012,361	3,665,866	3,684,195	3,702,616	3,702,616	3,721,129
Use of Money and Property	3,005,895	2,328,336	2,328,336	4,697,122	4,868,409	4,963,466	4,963,466	5,163,938
Intergovernmental	7,771,411	807,624	1,571,820	2,471,990	2,484,350	2,496,772	2,496,772	2,509,256
Charges for Services	11,639,763	11,894,786	14,207,507	15,123,336	15,749,558	16,336,114	16,336,114	16,867,851
Fines and Forfeitures	303,573	405,000	405,000	395,000	395,000	395,000	395,000	395,000
Miscellaneous	1,306,454	1,142,836	1,160,642	1,210,653	1,266,420	1,320,940	1,320,940	1,320,940
Transfers In	861,140	15,000	111,000	15,000	15,000	15,000	15,000	15,000
Other Financing Sources	272,396	367,000	483,779	367,000	-	-	-	-
TOTAL REVENUES	112,596,103	80,281,229	114,131,269	89,825,668	92,173,417	94,764,468	95,837,163	98,418,064

General Fund Expenditures

Classification	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	Actual	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
Employee Compensation and Benefits	30,224,422	35,786,222	35,557,953	34,717,693	34,798,917	36,345,385	37,108,271	38,672,280
Personnel Costs	30,224,422	35,786,222	35,557,953	34,717,693	34,798,917	36,345,385	37,108,271	38,672,280
Materials	5,507,090	6,395,466	7,460,462	5,773,144	5,926,132	6,061,248	6,198,838	6,340,792
Contract Services	21,845,913	24,813,166	30,547,145	29,115,394	30,255,380	31,344,118	32,474,061	33,650,459
Cost Allocation	10,385,961	10,257,656	10,257,656	10,638,580	10,931,141	11,231,747	11,540,620	11,857,987
Capital Outlays	19,686	-	453,536	-	211,356	216,175	221,082	226,145
Special Projects	3,000,429	1,211,157	29,714,690	1,165,000	528,391	540,438	552,706	565,363
Contingencies	277	216,731	216,731	254,580	217,059	222,008	227,048	232,247
Other Financing Uses	619,687	925,000	1,481,153	925,000	-	-	-	-
Non-Personnel Costs	41,379,044	43,819,176	80,131,373	47,871,698	48,069,459	49,615,735	51,214,357	52,872,994
Transfers	12,334,447	6,457,600	6,595,284	7,349,598	8,449,600	7,555,258	7,079,200	7,079,000
TOTAL EXPENDITURES	83,937,913	86,062,998	122,284,610	89,938,989	91,317,977	93,516,378	95,401,828	98,624,274

General Fund Fund Balance

Classification	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	Actual	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
Beginning Balance	110,169,541	113,496,269	138,827,732	150,056,723	149,943,402	150,798,843	152,046,933	152,482,269
Unassigned	73,864,369	47,146,398	26,593,360	22,830,029	23,763,967	20,871,494	17,432,865	12,952,949
All Other Classifications	64,963,363	60,319,373	123,463,363	127,113,373	127,034,876	131,175,439	135,049,404	139,323,110
Ending Balance	138,827,732	107,465,771	150,056,723	149,943,402	150,798,843	152,046,933	152,482,269	152,276,059

Special Revenue Fund Revenues

Classification	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
STORM DRAIN IMPROVEMENT (FUNDS 210, 215)								
406-Taxes	73,912	131,135	131,135	95,604	95,604	95,604	95,604	95,604
420-Use of Money	21,801	51,000	51,000	59,000	-	-	-	-
TOTAL	95,713	182,135	182,135	154,604	95,604	95,604	95,604	95,604
ENVIRON. MGMT./CLEAN CREEKS/STORM DRAIN (FUND 230)								
420-Use of Money	4,476	9,000	9,000	10,000	-	-	-	-
421-Transfer In	-	-	-	279,000	500,000	500,000	500,000	500,000
430-Fines and Forfeitures	23,371	3,563	3,563	20,000	20,000	20,000	20,000	20,000
450-Charges for Services	1,498,017	1,498,201	1,498,201	1,865,000	1,865,000	1,865,000	1,865,000	1,865,000
TOTAL	1,525,864	1,510,764	1,510,764	2,174,000	2,385,000	2,385,000	2,385,000	2,385,000
HOUSING & COMMUNITY DEVELOPMENT (FUNDS 260, 261, 265)								
406-Taxes	170,824	4,532,926	4,532,926	4,532,926	4,532,926	4,532,926	4,532,926	4,532,926
420-Use of Money	40,212	86,300	86,300	145,944	145,944	145,944	145,944	145,944
421-Transfer In	25,000	-	-	-	-	-	-	-
440-Intergovernmental	196,616	588,886	588,886	218,437	218,437	218,437	218,437	218,437
450-Charges for Services	1,640	-	-	-	-	-	-	-
480-Miscellaneous Revenue	28,082	-	-	-	-	-	-	-
TOTAL	462,374	5,208,112	5,208,112	4,897,307	4,897,307	4,897,307	4,897,307	4,897,307
TRANSPORTATION (FUNDS 270, 271)								
420-Use of Money	222,981	169,000	169,000	368,000	368,000	368,000	368,000	368,000
421-Transfer In	3,000,000	2,500,000	3,449,019	1,962,580	1,000,000	1,000,000	1,000,000	1,000,000
440-Intergovernmental	3,385,823	3,164,952	3,164,952	4,934,170	3,165,000	3,165,000	3,165,000	3,165,000
450-Charges for Services	72,211	-	-	15,000	-	-	-	-
480-Miscellaneous Revenue	2,000	-	-	-	-	-	-	-
TOTAL	6,683,015	5,833,952	6,782,971	7,279,750	4,533,000	4,533,000	4,533,000	4,533,000
PARK DEDICATION (FUND 280)								
406-Taxes	646,767	-	-	-	-	-	-	-
420-Use of Money	275,840	256,000	256,000	478,000	-	-	-	-
TOTAL	922,607	256,000	256,000	478,000	-	-	-	-
TREE (FUND 281)								
420-Use of Money	1,823	1,000	1,000	2,000	-	-	-	-
450-Charges for Services	4,810	-	-	-	-	-	-	-
TOTAL	6,633	1,000	1,000	2,000	-	-	-	-
TOTAL SPECIAL REVENUE FUNDS	9,696,206	12,991,963	13,940,982	14,985,661	11,910,911	11,910,911	11,910,911	11,910,911

Special Revenue Fund Expenditures

Program	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
STORM DRAIN IMPROVEMENT (FUND 210, 215)								
210-99-256 Pumpkin/Fiesta Storm Drain Ph1	135,840	-	1,816,039	-	-	-	-	-
TOTAL	135,840	-	1,816,039	-	-	-	-	-
ENVIRON. MGMT./CLEAN CREEKS/STORM DRAIN (FUND 230)								
230-81-802 Non Point Source	1,085,700	1,177,495	1,339,795	1,482,352	1,482,352	1,482,352	1,482,352	1,482,352
230-81-853 Storm Drain Fee	703	25,924	48,643	-	-	-	-	-
230-81-854 General Fund Subsidy	9,331	23,164	23,164	11,102	-	-	-	-
230-81-855 Storm Drain Maintenance	519,644	1,007,007	1,281,737	429,726	429,726	429,726	429,726	429,726
TOTAL	1,615,378	2,233,590	2,693,339	1,923,180	1,912,078	1,912,078	1,912,078	1,912,078
HOUSING & COMMUNITY DEVELOPMENT (FUND 260, 261, 265)								
260-72-707 CDBG General Admin	147,484	132,070	138,707	185,643	185,643	185,643	185,643	185,643
260-72-709 CDBG Capital/Housing Projects	65,818	460,487	460,487	460,487	460,487	460,487	460,487	460,487
260-72-710 CDBG Public Service Grants	59,460	55,028	55,028	55,028	55,028	55,028	55,028	55,028
260-90-001 No Department	-	-	367,951	-	-	-	-	-
265-72-711 BMR Affordable Housing Fund	753,958	985,203	1,273,591	722,539	722,539	722,539	722,539	722,539
TOTAL	1,026,720	1,632,788	2,295,764	1,423,697	1,423,697	1,423,697	1,423,697	1,423,697
TRANSPORTATION (FUNDS 270, 271)								
270-85-820 Sidewalk Curb and Gutter	652,070	1,795,414	3,494,275	1,323,980	1,323,980	1,323,980	1,323,980	1,323,980
270-85-821 Street Pavement Maintenance	4,207,238	3,945,450	8,506,272	4,465,079	4,465,079	4,465,079	4,465,079	4,465,079
270-85-822 Street Sign Marking	797,972	778,930	854,769	722,319	722,319	722,319	722,319	722,319
270-90-954 Monument Gateway Sign	-	-	25,859	-	-	-	-	-
270-90-958 Orange and Byrne Sidewalk Impv	1,683,609	-	399,990	-	-	-	-	-
270-90-960 Bridge Rehab Minor	16,865	-	497,082	-	-	-	-	-
270-99-087 Traffic Calming	197,741	-	-	-	-	-	-	-
270-99-269 McClellan Rd Separated Bike Ph3	-	-	1,923,552	-	-	-	-	-
270-99-270 Bollinger Rd Corridor Design	-	-	-	106,400	-	-	-	-
270-99-271 Rdway Safety Improvements - HSIP	-	-	-	356,180	-	-	-	-
270-99-856 Homestead/DeAnza Signal Upgrade	319,332	-	98,132	-	-	-	-	-
TOTAL	7,874,827	6,519,794	15,799,931	6,973,958	6,511,378	6,511,378	6,511,378	6,511,378
PARK DEDICATION (FUND 280)								
280-99-009 Lawrence-Mitty Park	103,342	-	6,009,469	-	-	-	-	-
280-99-066 MRP Community Grdn Improv-Const	-	-	32,900	-	-	-	-	-
280-99-253 Memorial Park-Amphitheater Imprv	1,150,000	-	-	-	-	-	-	-
280-99-254 Memorial Park-Pond Repurposing	1,653,913	-	1,226,560	-	-	-	-	-
280-99-255 Memorial Park-Specific Plan Des	500,000	-	-	-	-	-	-	-
TOTAL	3,407,255	-	7,268,929	-	-	-	-	-
TREE FUND (FUND 281)								
281-90-001 No Department	61,140	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TOTAL	61,140	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TOTAL SPECIAL REVENUE FUNDS	14,121,160	10,401,172	29,889,002	10,335,835	9,862,153	9,862,153	9,862,153	9,862,153

Debt Service Fund Revenues

Classification	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	Actual	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
PUBLIC FACILITIES CORPORATION (FUND 365)								
420-Use of Money	(5,099)	-	-	-	-	-	-	-
421-Transfer In	2,675,800	2,677,600	2,677,600	2,676,200	2,676,600	2,673,600	2,677,200	2,677,000
TOTAL	2,670,701	2,677,600	2,677,600	2,676,200	2,676,600	2,673,600	2,677,200	2,677,000
TOTAL DEBT SERVICE FUNDS	2,670,701	2,677,600	2,677,600	2,676,200	2,676,600	2,673,600	2,677,200	2,677,000

Debt Service Fund Expenditures

Program	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	Actual	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
PUBLIC FACILITIES CORPORATION (FUND 365)								
365-90-500 Facility Lease	2,677,300	2,677,600	2,677,600	2,676,200	2,676,200	2,676,600	2,673,600	2,677,200
TOTAL	2,677,300	2,677,600	2,677,600	2,676,200	2,676,200	2,676,600	2,673,600	2,677,200
TOTAL DEBT SERVICE FUNDS	2,677,300	2,677,600	2,677,600	2,676,200	2,676,200	2,676,600	2,673,600	2,677,200

Capital Project Fund Revenues

Classification	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	Actual	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
CAPITAL IMPROVEMENT PROJECTS (FUND 420)								
420-Use of Money	(118,119)	-	-	-	-	-	-	-
421-Transfer In	838,147	2,027,000	3,746,717	7,785,000	-	-	-	-
440-Intergovernmental	536,911	-	3,192,974	-	-	-	-	-
450-Charges for Services	51,675	-	15,000	-	-	-	-	-
480-Miscellaneous Revenue	109,855	-	-	-	-	-	-	-
TOTAL	1,418,469	2,027,000	6,954,691	7,785,000	-	-	-	-
CAPITAL RESERVE (FUND 429)								
420-Use of Money	(803)	-	-	-	-	-	-	-
TOTAL	(803)	-	-	-	-	-	-	-
CAPITAL RESERVE (FUND 429)								
420-Use of Money	(208,572)	-	-	-	-	-	-	-
421-Transfer In	5,616,164	-	-	-	-	-	-	-
TOTAL	5,407,592	-	-	-	-	-	-	-
TOTAL CAPITAL PROJECT FUNDS	6,825,258	2,027,000	6,954,691	7,785,000	-	-	-	-

Capital Project Fund Expenditures

Program	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
CAPITAL IMPROVEMENT PROJECTS (FUND 420)								
420-90-001 No Department	23,600	-	948,552	-	-	-	-	-
420-90-898 SSCP Chain MP-MCLN TO SCB	203,322	-	-	-	-	-	-	-
420-90-938 Pub Bldg Solar Service Center	-	-	18,571	-	-	-	-	-
420-90-971 STLG/280 Ped Bridge Lighting	-	-	46,449	-	-	-	-	-
420-99-004 MR Community Garden Improvements	-	-	1,099	-	-	-	-	-
420-99-007 ADA Improvements	17,518	100,000	298,683	100,000	-	-	-	-
420-99-014 Stevens Crk Bank Repair Concept	-	-	30,216	-	-	-	-	-
420-99-030 MCClellan West-Parking Lot Impro	44,698	-	59,037	-	-	-	-	-
420-99-036 2016 Bike Plan Implementation	1,668,707	-	8,065,047	-	-	-	-	-
420-99-040 Retaining Wall Repair-Cordova Rd	8	-	-	-	-	-	-	-
420-99-047 CIP Prelim Planning & Design	1,519	125,000	125,506	125,000	125,000	125,000	125,000	125,000
420-99-048 Capital Project Support	8,450	50,000	60,650	50,000	50,000	50,000	50,000	50,000
420-99-051 Inclusive Play Area - Planning	196,735	-	4,443,152	-	-	-	-	-
420-99-056 St Light Install - Annual Infill	90,084	35,000	193,732	35,000	-	-	-	-
420-99-063 CW Bldg Condition Assess Impl	111,164	1,000,000	1,901,632	-	-	-	-	-
420-99-068 Regnart Road Improvements	29,002	-	1,790,073	-	-	-	-	-
420-99-069 School Walk Audit Implementation	136,467	-	939,405	-	-	-	-	-
420-99-070 SCB/Bandley Signal & Median Imps	-	-	142,208	-	-	-	-	-
420-99-072 St Light Replacement CW (labor)	-	-	99,330	-	-	-	-	-
420-99-073 BBF Park Pool Improvements	36,355	-	710,704	-	-	-	-	-
420-99-074 Interim City Hall	465,012	-	-	-	-	-	-	-
420-99-077 Library Expansion	157,879	-	422,755	-	-	-	-	-
420-99-078 Civic Center Parking Analysis	851,277	-	-	-	-	-	-	-
420-99-079 Mary Ave Protected Bikeway	29,687	-	49,000	-	-	-	-	-
420-99-083 Citywide Community Garden	275,478	-	52,672	-	-	-	-	-
420-99-085 Playground EQ (Creekside&Varian)	286,856	300,000	900,082	300,000	-	-	-	-
420-99-086 Various Park Amenities	99,775	-	471,221	-	-	-	-	-
420-99-248 10455 Torre Ave Improvements	364,772	-	2,595,211	-	-	-	-	-
420-99-249 Carmen Road Bridge Right-of-Way	-	-	72,700	-	-	-	-	-
420-99-250 City Hall & Community Hall Imprv	(155)	-	454,037	-	-	-	-	-
420-99-251 EV Parking Expansion	200,000	-	208,000	-	-	-	-	-
420-99-252 Full-Sized Outdoor Basketball Ct	471,339	-	9,917	-	-	-	-	-
420-99-255 Memorial Park-Specific Plan Des	270,516	-	379,483	-	-	-	-	-
420-99-257 Stelling/Alves Crosswalk Install	3,184	-	54,227	-	-	-	-	-
420-99-258 City Lighting LED Transition Ass	9,190	-	1,334,310	-	-	-	-	-
420-99-259 Tree Inventory-Stevens Creek Cor	54,160	-	10,840	-	-	-	-	-
420-99-262 De Anza Blvd Buffered Bike Lanes	53	-	524,947	-	-	-	-	-
420-99-266 SCB/Calabazas Creek SD Repair	-	420,000	880,000	-	-	-	-	-
420-99-267 Stevens Creek Bridge Repair	-	172,000	172,000	-	-	-	-	-
420-99-272 EVCS Expansion - Service Center	-	-	-	560,000	-	-	-	-
420-99-274 PV Systems Design & Installation	-	-	-	6,300,000	-	-	-	-
420-99-275 Vai Avenue Outfall	-	-	-	490,000	-	-	-	-
TOTAL	6,106,652	2,202,000	28,465,448	7,960,000	175,000	175,000	175,000	175,000
STEVENS CREEK CORRIDOR PARK (FUND 427)								
427-90-881 Phs II SC Corridor Park	8,432	-	7,848	-	-	-	-	-
TOTAL	8,432	-	7,848	-	-	-	-	-
CAPITAL RESERVE (FUND 429)								
429-90-001 No Department	800,000	2,027,000	3,378,766	8,247,580	-	-	-	-
TOTAL	800,000	2,027,000	3,378,766	8,247,580	-	-	-	-
TOTAL CAPITAL PROJECT FUNDS	6,915,084	4,229,000	31,852,062	16,207,580	175,000	175,000	175,000	175,000

Enterprise Fund Revenues

Classification	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
RESOURCE RECOVERY (FUND 520)								
420-Use of Money	58,933	74,000	74,000	125,000	125,000	125,000	125,000	125,000
421-Transfer In	-	-	-	-	500,000	500,000	500,000	500,000
440-Intergovernmental	98,851	14,812	14,812	14,000	14,000	14,000	14,000	14,000
450-Charges for Services	1,673,401	1,529,152	1,529,152	1,645,000	1,645,000	1,645,000	1,645,000	1,645,000
TOTAL	1,831,185	1,617,964	1,617,964	1,784,000	2,284,000	2,284,000	2,284,000	2,284,000
BLACKBERRY FARM GOLF COURSE (FUND 560)								
420-Use of Money	83,708	66,250	66,250	70,000	70,000	70,000	70,000	70,000
421-Transfer In	23,600	-	-	113,000	300,000	300,000	300,000	300,000
450-Charges for Services	570,038	469,000	469,000	641,000	641,000	641,000	641,000	641,000
TOTAL	677,346	535,250	535,250	824,000	1,011,000	1,011,000	1,011,000	1,011,000
SPORTS CENTER (FUND 570)								
420-Use of Money	374,472	399,000	399,000	406,000	406,000	406,000	406,000	406,000
421-Transfer In	-	-	-	401,000	1,000,000	1,000,000	1,000,000	1,000,000
450-Charges for Services	2,756,264	2,250,000	2,250,000	1,070,000	1,070,000	1,070,000	1,070,000	1,070,000
480-Miscellaneous Revenue	1,200	-	-	-	-	-	-	-
TOTAL	3,131,936	2,649,000	2,649,000	1,877,000	2,476,000	2,476,000	2,476,000	2,476,000
RECREATION PROGRAMS (FUND 580)								
420-Use of Money	196,406	194,000	194,000	232,000	232,000	232,000	232,000	232,000
421-Transfer In	376,000	-	-	-	-	-	-	-
450-Charges for Services	1,591,303	1,748,575	1,748,575	1,891,500	1,891,500	1,891,500	1,891,500	1,891,500
480-Miscellaneous Revenue	79	-	-	-	-	-	-	-
TOTAL	2,163,788	1,942,575	1,942,575	2,123,500	2,123,500	2,123,500	2,123,500	2,123,500
TOTAL ENTERPRISE FUNDS	7,804,255	6,744,789	6,744,789	6,608,500	7,894,500	7,894,500	7,894,500	7,894,500

Enterprise Fund Expenditures

Program	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
RESOURCE RECOVERY (FUND 520)								
520-81-801 Resources Recovery	2,038,929	2,636,342	3,208,583	3,222,990	3,222,990	3,222,990	3,222,990	3,222,990
TOTAL	2,038,929	2,636,342	3,208,583	3,222,990	3,222,990	3,222,990	3,222,990	3,222,990
BLACKBERRY FARM GOLF COURSE (FUND 560)								
560-63-616 BBF Golf Course	648,065	642,342	648,222	565,885	565,885	565,885	565,885	565,885
560-84-268 Golf Grounds Maintenance	-	-	171,289	355,187	355,187	355,187	355,187	355,187
560-87-260 BBF Golf Maintenance	122,131	103,244	63,955	121,007	121,007	121,007	121,007	121,007
560-90-001 No Department	606	-	-	538	-	-	-	-
560-99-088 BBF Golf Renovation/Alt use	34,529	-	5,248	-	-	-	-	-
TOTAL	805,331	745,586	888,714	1,042,617	1,042,079	1,042,079	1,042,079	1,042,079
SPORTS CENTER (FUND 570)								
570-63-621 Sports Center Operation	2,843,086	2,840,279	2,914,832	1,657,728	1,657,728	1,657,728	1,657,728	1,657,728
570-87-836 Bldg Maint Sports Center	592,533	659,124	701,529	787,112	787,112	787,112	787,112	787,112
570-90-001 No Department	2,430	-	-	2,160	-	-	-	-
570-99-089 Spt Ctr Community Needs Analysis	-	-	25,000	-	-	-	-	-
TOTAL	3,438,049	3,499,403	3,641,361	2,447,000	2,444,840	2,444,840	2,444,840	2,444,840
RECREATION PROGRAMS (FUND 580)								
580-62-613 Youth Teen Recreation	1,099,414	1,703,251	1,703,251	1,592,949	1,592,949	1,592,949	1,592,949	1,592,949
580-63-620 Outdoor Recreation	570,148	1,086,993	1,086,993	964,224	964,224	964,224	964,224	964,224
580-90-001 No Department	1,622	-	-	1,442	-	-	-	-
580-99-090 QCC Sustainable Infrastructure	103,119	-	181,329	-	-	-	-	-
TOTAL	1,774,303	2,790,244	2,971,573	2,558,615	2,557,173	2,557,173	2,557,173	2,557,173
TOTAL ENTERPRISE FUNDS	8,056,612	9,671,575	10,710,231	9,271,222	9,267,082	9,267,082	9,267,082	9,267,082

Internal Service Fund Revenues

Classification	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
INFORMATION TECHNOLOGY (FUND 610)								
420-Use of Money	(30,819)	51,000	51,000	77,000	77,000	77,000	77,000	77,000
421-Transfer In	2,537,500	900,000	1,037,684	197,000	200,000	200,000	200,000	200,000
450-Charges for Services	2,485,218	2,546,858	2,546,858	3,361,178	3,361,178	3,361,178	3,361,178	3,361,178
TOTAL	4,991,899	3,497,858	3,635,542	3,635,178	3,638,178	3,638,178	3,638,178	3,638,178
WORKERS' COMPENSATION (FUND 620)								
420-Use of Money	18,646	47,000	47,000	90,000	90,000	90,000	90,000	90,000
490-Other Sources	436,462	-	-	468,984	-	-	-	-
TOTAL	455,108	47,000	47,000	558,984	90,000	90,000	90,000	90,000
VEHICLE/EQUIPMENT REPLACEMENT (FUND 630)								
420-Use of Money	12,099	12,000	12,000	29,000	29,000	29,000	29,000	29,000
450-Charges for Services	1,568,633	1,523,066	1,523,066	1,356,136	1,356,136	1,356,136	1,356,136	1,356,136
490-Other Sources	30,158	-	-	-	-	-	-	-
TOTAL	1,610,890	1,535,066	1,535,066	1,385,136	1,385,136	1,385,136	1,385,136	1,385,136
COMPENSATED ABSENCE & LONG-TERM DISABILITY (FUND 641)								
420-Use of Money	4,435	19,000	19,000	22,000	22,000	22,000	22,000	22,000
421-Transfer In	882,000	380,000	380,000	591,000	800,000	800,000	800,000	800,000
450-Charges for Services	115,970	-	-	-	-	-	-	-
TOTAL	1,002,405	399,000	399,000	613,000	822,000	822,000	822,000	822,000
RETIREE MEDICAL (FUND 642)								
420-Use of Money	(26,554)	-	-	-	-	-	-	-
421-Transfer In	-	-	-	1,609,045	1,473,000	581,658	102,000	102,000
480-Miscellaneous Revenue	-	-	2,715,652	-	-	-	-	-
TOTAL	(26,554)	-	2,715,652	1,609,045	1,473,000	581,658	102,000	102,000
TOTAL INTERNAL SERVICE FUNDS	8,033,748	5,478,924	8,332,260	7,801,343	7,408,314	6,516,972	6,037,314	6,037,314

Internal Service Fund Expenditures

Program	2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
INFORMATION TECHNOLOGY (FUND 610)								
610	106,011	-	-	-	-	-	-	-
610-30-300 Administration	231,613	189,715	323,215	77,806	77,806	77,806	77,806	77,806
610-34-310 Infrastructure	2,169,727	2,245,117	2,824,744	2,079,379	2,079,379	2,079,379	2,079,379	2,079,379
610-35-986 GIS	1,471,586	1,489,528	1,871,422	1,443,249	1,443,249	1,443,249	1,443,249	1,443,249
TOTAL	3,978,937	3,924,360	5,019,381	3,600,434	3,600,434	3,600,434	3,600,434	3,600,434
WORKERS' COMPENSATION (FUND 620)								
620-44-418 Workers Compensation Insurance	539,995	582,778	582,778	571,410	571,410	571,410	571,410	571,410
TOTAL	539,995	582,778	582,778	571,410	571,410	571,410	571,410	571,410
VEHICLE/EQUIPMENT REPLACEMENT (FUND 630)								
630-85-849 Equipment Maintenance	1,535,815	1,501,047	1,580,509	1,565,283	1,565,283	1,565,283	1,565,283	1,565,283
630-90-985 Fixed Assets Acquisition	13,001	467,868	1,272,336	459,111	-	-	-	-
TOTAL	1,548,816	1,968,915	2,852,845	2,024,394	1,565,283	1,565,283	1,565,283	1,565,283
COMPENSATED ABSENCE & LONG-TERM DISABILITY (FUND 641)								
641-44-419 Long Term Disability	100,743	102,381	102,381	110,329	110,329	110,329	110,329	110,329
641-44-420 Compensated Absence	526,673	658,090	658,090	727,737	727,737	727,737	727,737	727,737
TOTAL	627,416	760,471	760,471	838,066	838,066	838,066	838,066	838,066
RETIREE MEDICAL (FUND 642)								
642-44-414 HR Retiree Benefits	1,395,657	1,486,988	1,486,988	1,609,045	1,609,045	1,609,045	1,609,045	1,609,045
TOTAL	1,395,657	1,486,988	1,486,988	1,609,045	1,609,045	1,609,045	1,609,045	1,609,045
TOTAL INTERNAL SERVICE FUNDS	8,090,821	8,723,512	10,702,463	8,643,349	8,184,238	8,184,238	8,184,238	8,184,238

All Funds Fund Balance

Fund Type		2022-23 Actual	2023-24 Adopted	2023-24 Estimate	2024-25 Proposed	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast	2028-29 Forecast
GENERAL FUNDS									
	Beginning Balance	110,169,541	113,496,269	138,827,732	150,056,723	149,943,402	150,798,843	152,046,933	152,482,269
Assigned		73,864,369	47,146,398	26,593,360	22,830,029	23,763,967	20,871,494	17,432,865	12,952,949
Unassigned		64,963,363	60,319,373	123,463,363	127,113,373	127,034,876	131,175,439	135,049,404	139,323,110
	Ending Balance	138,827,732	107,465,771	150,056,723	149,943,402	150,798,843	152,046,933	152,482,269	152,276,059
SPECIAL REVENUE FUNDS									
	Beginning Balance	46,372,537	28,888,315	41,947,584	25,999,564	30,649,390	32,698,148	34,746,906	36,795,664
Assigned		41,947,584	32,221,580	25,999,564	30,649,390	32,698,148	34,746,906	36,795,664	38,844,422
Unassigned		-	-	-	-	-	-	-	-
	Ending Balance	41,947,584	32,221,580	25,999,564	30,649,390	32,698,148	34,746,906	36,795,664	38,844,422
DEBT SERVICE FUNDS									
	Beginning Balance	8,350	55,016	1,750	1,750	1,750	2,150	(850)	2,750
Assigned		1,750	54,816	1,750	1,750	2,150	(850)	2,750	2,550
Unassigned		-	-	-	-	-	-	-	-
	Ending Balance	1,750	54,816	1,750	1,750	2,150	(850)	2,750	2,550
CAPITAL PROJECT FUNDS									
	Beginning Balance	35,088,791	39,384,351	34,998,968	10,101,597	1,679,017	1,504,017	1,329,017	1,154,017
Assigned		34,998,968	39,209,351	10,101,597	1,679,017	1,504,017	1,329,017	1,154,017	979,017
Unassigned		-	-	-	-	-	-	-	-
	Ending Balance	34,998,968	39,209,351	10,101,597	1,679,017	1,504,017	1,329,017	1,154,017	979,017
ENTERPRISE FUNDS									
	Beginning Balance	10,679,106	6,935,949	10,426,749	6,461,307	3,798,585	2,426,003	1,053,421	(319,161)
Assigned		10,426,749	4,410,211	6,461,307	3,798,585	2,426,003	1,053,421	(319,161)	(1,691,743)
Unassigned		-	-	-	-	-	-	-	-
	Ending Balance	10,426,749	4,410,211	6,461,307	3,798,585	2,426,003	1,053,421	(319,161)	(1,691,743)
INTERNAL SERVICE FUNDS									
	Beginning Balance	5,916,994	6,313,071	5,859,921	3,489,718	2,647,712	1,871,788	204,522	(1,942,402)
Assigned		5,859,921	3,051,606	3,489,718	2,647,712	1,871,788	204,522	(1,942,402)	(4,089,326)
Unassigned		-	-	-	-	-	-	-	-
	Ending Balance	5,859,921	3,051,606	3,489,718	2,647,712	1,871,788	204,522	(1,942,402)	(4,089,326)
TOTAL ALL FUNDS		232,062,703	186,413,334	196,110,658	188,719,856	189,300,949	189,379,949	188,173,136	186,320,979

Personnel Schedule

	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	Change
COUNCIL AND COMMISSIONS								
City Council	1.05	0.85	0.85	0.85	0.85	0.85	0.90	0.05
Sister Cities	0.10	0.40	0.10	0.10	0.10	0.10	0.05	-0.05
Technology, Information & Communications Commission	0.00	0.05	0.07	0.07	0.07	0.07	0.07	0.00
Library Commission	0.05	0.03	0.10	0.15	0.10	0.10	0.10	0.00
Fine Arts Commission	0.15	0.15	0.15	0.15	0.15	0.10	0.10	0.00
Public Safety Commission	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.00
Bicycle and Pedestrian Commission	0.00	0.00	0.15	0.15	0.15	0.15	0.15	0.00
Parks and Recreation Commission	0.10	0.12	0.10	0.10	0.10	0.10	0.10	0.00
Teen Commission	0.30	0.30	0.30	0.30	0.05	0.05	0.05	0.00
Planning Commission	0.30	0.31	0.26	0.26	0.26	0.26	0.26	0.00
Housing Commission	0.15	0.15	0.15	0.15	0.15	0.15	0.25	0.10
Sustainability Commission	0.10	0.10	0.15	0.15	0.15	0.15	0.05	-0.10
Audit Committee	0.00	0.00	0.10	0.10	0.10	0.10	0.10	0.00
TOTAL COUNCIL AND COMMISSIONS	2.35	2.51	2.53	2.58	2.28	2.23	2.23	0.00
ADMINISTRATION								
City Manager	3.62	4.90	3.90	4.90	6.90	6.90	6.60	-0.30
Sustainability	1.80	1.40	1.80	1.80	1.80	1.80	0.00	-1.80
Office of Communications	2.15	2.65	2.95	2.95	3.65	2.65	1.95	-0.70
Video	0.00	0.00	3.00	3.00	1.50	0.00	0.00	0.00
Community Outreach & Neighborhood Watch	0.00	0.75	0.75	0.75	1.00	1.00	1.00	0.00
Office of Emergency Management	0.00	0.95	0.95	1.95	1.95	1.95	1.95	0.00
Economic Development	0.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
City Clerk	2.90	2.50	2.50	2.50	3.50	3.50	3.50	0.00
City Attorney	5.00	1.00	1.00	1.00	3.00	3.00	3.00	0.00
TOTAL ADMINISTRATION	15.47	15.15	17.85	19.85	24.30	21.80	19.00	-2.80
INNOVATION AND TECHNOLOGY								
Administration	0.70	0.55	0.53	0.53	0.53	0.53	0.25	-0.28
Video	3.20	3.25	0.00	0.00	1.50	3.00	3.13	0.13
Applications	3.45	3.45	3.50	3.50	3.50	3.50	3.05	-0.45
Infrastructure	4.50	4.50	4.50	4.50	4.50	4.50	4.30	-0.20
GIS	3.20	3.20	3.40	3.40	3.40	3.40	3.20	-0.20
TOTAL INNOVATION AND TECHNOLOGY	15.05	14.95	11.93	11.93	13.43	14.93	13.93	-1.00
ADMINISTRATIVE SERVICES								
Administration	3.80	3.80	3.75	3.75	3.75	1.40	1.40	0.00
Finance	7.00	8.00	7.95	7.95	9.95	11.30	11.30	0.00
Human Resources	3.20	4.20	4.20	5.20	5.20	5.20	5.20	0.00
TOTAL ADMINISTRATIVE SERVICES	14.00	16.00	15.90	16.90	18.90	17.90	17.90	0.00
PARKS AND RECREATION								
Administration	3.85	4.55	4.55	4.50	6.70	4.90	4.90	0.00
Business and Community Services	10.30	8.00	7.45	6.25	6.50	6.25	5.25	-1.00
Recreation and Education	10.00	10.05	10.55	8.55	6.75	7.70	8.50	0.80
Sports, Safety and Outdoor Recreation	10.65	9.50	9.35	8.58	9.53	8.78	8.98	0.20
TOTAL PARKS AND RECREATION	34.80	32.10	31.90	27.88	29.48	27.63	27.63	0.00

	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	Change
COMMUNITY DEVELOPMENT								
Administration	0.55	0.60	0.50	0.50	0.50	0.50	0.50	0.00
Planning	10.58	9.67	9.97	12.07	14.67	12.97	12.87	-0.10
Housing Services	0.80	0.80	0.80	1.70	3.10	1.70	1.70	0.00
Building	13.95	13.97	14.22	15.22	15.22	15.22	15.22	0.00
Economic Development	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Muni/Building Code Enforcement	1.25	0.25	0.00	0.00	0.00	0.00	0.00	0.00
Code Enforcement	0.00	3.00	3.00	3.00	4.00	4.00	4.00	0.00
TOTAL COMMUNITY DEVELOPMENT	28.13	28.29	28.49	32.49	37.49	34.39	34.29	-0.10
PUBLIC WORKS								
Administration	3.25	2.05	3.05	3.05	3.45	3.95	3.95	0.00
Environmental Programs	6.20	6.10	7.55	8.52	8.57	8.52	10.12	1.60
Development Services	8.50	11.50	11.20	11.70	12.55	9.65	7.65	-2.00
Service Center	2.55	3.65	3.50	3.50	3.25	3.05	3.00	-0.05
Grounds	20.00	20.00	20.00	20.00	20.00	19.00	18.00	-1.00
Streets	13.95	13.95	13.45	13.45	14.40	13.55	13.90	0.35
Trees and Right of Way	16.00	17.00	17.00	17.00	17.00	17.00	17.00	0.00
Facilities and Fleet	8.00	8.00	8.00	8.00	8.00	7.00	7.00	0.00
Transportation	6.50	6.50	6.40	6.90	6.90	6.40	6.40	0.00
TOTAL PUBLIC WORKS	84.95	88.75	90.15	92.12	94.12	88.12	87.02	-1.10
LAW ENFORCEMENT								
Code Enforcement	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LAW ENFORCEMENT	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL BENEFITTED POSITIONS	196.75	197.75	198.75	203.75	220.00	207.00	202.00	-5.00
TOTAL BENEFITTED POSITIONS & COUNCILMEMBERS	201.75	202.75	203.75	208.75	225.00	212.00	207.00	-5.00